

**Minutes of**  
**CCC Members' 31<sup>st</sup> Annual General Meeting (AGM)**  
**under a theme**  
**“Civil Society Collaboration for Democratic Development in Cambodia”**

*Date: 24 June 2021 (8:00am-12:00pm)*

*Online Meeting by Zoom Webinar*  
<https://zoom.us/j/98661406488>



## 1. Introduction

The Cooperation Committee for Cambodia (CCC), a leading membership-based organization for local and foreign organizations in Cambodia, has played a role since 1990. CCC had been actively worked over three decades as an enabling agent to facilitate CSOs to collectively efforts, institutional governance and accountably actions for CSOs to advance the space of democratic and sustainable development in Cambodia. The currently implementing it's the fourth phase **Governance Hub Program (GHP 2021-2023)** which under the vision of sustainable and democratic development in Cambodia and two goals: 1) improved enabling environment for CSOs; and 2) sustainability and functionality of CSO Resource Hub at national and sub national levels.

To celebrate these significant roles especially in coordinate and support for CCC members and partners, Annual General Meeting (AGM) was prepared as the largest event of the year for CCC members, partners, and key development actors. However, the COVID-19 pandemic leads to the virtual the working approaches, and some of our interventions have been adjusted to ensure the relevancy to the context. In accordance with its bylaws, AGM was conducted to review the last performance, and to discuss and learn about the plan for the following year. This year, AGM was held a half-day through Zoom Meeting on **24 June 2021** under the theme **“Civil Society Collaboration for Democratic Development in Cambodia”** in order to highlight the solidarity and networking, CCC & members' achievement, and plan for the future collaboration.

There 204 participants/audiences in the online attendant list who are CCC members, civil society partners, and development actors (the government officials, donors and development partners, and the private sector), community-based organization representatives, and youth attended the meeting. Among those, there are 187 fully participants (72 women) including 73 from Domestic NGO, 54 from Foreign NGOs, 5 from government sector, 5 from private sectors, 8 from embassies & development partners and 42 from the other sectors.

## 2. Objectives

1. To reflect the previous year performance and celebrate key achievements, and appreciation of their contribution to the development of Cambodia.
2. To acknowledge the joint efforts of members and partners in promoting enabling environment for civil society.
3. To enhance the collaboration among CCC members, Development Partners, and Provincial NGO networks partners for democratic development in responding to the development challenges.

## 3. Process and results of the 31<sup>st</sup> Annual General Meeting (AGM)

### 3.1. Welcome Remark the 31<sup>th</sup> AGM

Welcome remarks of the CCC Annual General Meeting was provided by Mr. Hong Reaksmeay, Country Director of ActionAid Cambodia (AAC) and Chair of CCC Executive Committee. First, he would like to give honorable respect to H.E. Ngan Chamroeun, Head of NCDDs and Secretary of State of Ministry of Interior, and welcome to national and international guests. On behalf of CCC committee organizer, he would like to warmly welcome and express the profound thanks to Excellencies, Lok Chumteavs, Ladies and Gentlemen, national and international guest and also thanks to donors whose support this useful event including EU, BfdW, DCA,

Diakonia, NPA, Oxfam, CCC members, Ms. Sin Putheary, ED of CCC. Normally, the AGM has conducted in March very year but this year has delayed to June due to Covid-19 community outbreak. This 31<sup>th</sup> CCC AGM has organized with main topic is **“Civil Society Collaboration for Democratic Development in Cambodia”**. This theme is very importance which showing CSOs in working together to contribute to develop country with Royal Government especially in the period of Covid-19 outbreak.

Thanks again to H.E. Ngan Chamroeun always give strong support to CSOs, especially CCC so far and hope he still keeps support to CSOs in the further, especially next year is the year of election of Commune/Sangkat. Besides, CCC has developed new vision 2030 know as “Sustainable and Democratic Development in Cambodia”, and CCC mission is as a membership organization, CCC working in inclusive partnership for good governance, enabling environment and sustainable of Civil Society Organization (CSO) in Cambodia. Furthermore, the government has vision 2030 is Cambodia become an Upper Middle-Income Country (UMIC) and is expected to become a high-income country by 2050. Moreover, CCC has three main roles included governance champion, advocate and coordinators, in which promote inclusive partnership between CSOs and governance. He mentioned that, this meeting has participated by many H.E from relevant ministries including the Ministry of Rural Development, Ministry of Women’s Affairs, Economic and Finance, etc. Besides, he noted that capacity of the government especially commune budget is increasing while the budget of NGOs has decreased.

Finally, he would like to thank again to excellencies and development partners, CCC members, NGOs provincial networks and please support to CCC who is coordinator for NGOs in Cambodia. And, wishes all of participants have good health and stay safe.

### **3.2. Key Opening Remarks by Government Partner**

The key opening remarks was provided by **H.E. Ngan Chamroeun**, Head of NCDDs and Secretary of State of Mol. At the beginning, he gave warm welcomes to Mr. Hong Reaksmeay, Chair of CCC EXCOM and Country Director of ActionAid Cambodia, Ms. Sin Putheary, Executive Director of CCC and Excellencies representatives of the Royal Government of Cambodia, all NGOs of CCC members around the country. He is very happy to participated in the 31<sup>th</sup> CCC AGM with the theme **“Civil Society Collaboration for Democratic Development in Cambodia”**.

However, this year CCC cannot conduct 31<sup>th</sup> AGM in physically but it is still organized virtual meeting through Zoom. Again, on behalf of NCDDs and himself, he would like to share a discussion and lesson learned. CCC plays very important roles to promote enabling environment and partnership with the government. Moreover, CSOs are playing importance roles included to promote livelihood, human rights, contribute to design strategy of the government, and provide support to the vulnerable target groups, women, indigenous, etc.

Then he highlights the contribution of CSOs in development of Cambodia from diverse key areas since:

- Natural resource management
- Disaster Reduction (including Covid-19) in term of educational promotion, campaign...
- Strengthening the quality of the services: education, health and rural transportation
- Empowerment of women
- Implementation of the policy: social accountability framework
- Develop and support technical assistance
- Participation in the reform and development policy and legislation of the royal government

- Create job for our country and so on.

These contributions support to the government in the economic growth of around 7% per annual. He would like to share the vision of the Cambodia royal Government and is expected to become high-income country by 2050 and become high-middle income country by 2030. Uneventfully, the Covid-19 has impact on the economic growth.

However, under the context of Covid-19, we need to work together to achieve our goal including NSDP 2019-2023, CSDG 2016-2030, CDPS, social accountability framework, and so on. Partnership from all stakeholders, private sector, development partner, CSOs and all populations to achieve what we expected are really crucial.

On other hand, he had further highlight and informed certain issues and challenges and key ideas for the new phase in specific to D&D as below:

- D&D reform: local administration and service delivery, strengthening the equity, building the infrastructure at the local, strengthening women at the local level
  - o Comprehensive reform from the government commitment: new national program 2021-2030
  - o The design of the 2<sup>nd</sup> phase of the national program: the concept paper (30 pages) will discuss with all partners and CSOs. Concept paper is reflected the vision and plan of the local administration. Now, we try to complete the national program document through online meeting. Next month, we will open discussion with all partners and CSOs on this national program.
  - o Focus on the strengthening administration at the District and municipality levels (available resources, 11 skills offices) these are closer to the citizen. For commune level is too small (very limited resources), however, commune is very closer to the citizen but limited resources.
  - o Metropolitan: for big city and crowded population is very important approach for Cambodia to use in developing country.

In summary, he thanks, an ex-director of CCC, who was closer collaboration work with Ministry of Interior in the past, and he hope that, CCC will continue good collaboration between CSOs and government, especially with NCDDs. He would like to wish for all participants have good health, stay safe and stay away from Covid-19 and open the meeting.

### **3.3. Official Announcement: Incoming ExCom 2021-2022, and Appreciation of Outgoing ExCom & ED**

The session was facilitated by Ms. Sin Putheary, current Executive Director of CCC. She said that the theme of this meeting is **Civil Society Collaboration for Democratic Development in Cambodia**. She introduced the ExCom who are out of mandate and incoming mandate of new ExCom, and she also invited them to have a short remark as a member of CCC ExCom.

#### **A. Remark from Coming ExCom member:**

1. **Mr. Lim Phai, Principal Consultant of VBNK:** First of all, he would like to give honorable respect to H.E, ladies and gentlemen whose are here. He is very happy to join CCC ExCom since 2018 for 2 terms, 2 years per term. ExCom plays key roles in guiding CCC on policy, strategic plan through participated in the ExCom meeting. The aim of the meeting is to reflection on what CCC have done, strategic guiding and implementation, especially to approve the relevant policies of CCC. Again, he would like to express his delights to be a member of CCC ExCom and try his best

for working with other ExCom members by using skills and experiences to guide CCC to achieve the goal.

2. **Ms. Chi Socheat, Country Director of PSI:** She would like to give honorable respect to H.E and all members who had attended this meeting. She is a new CCC ExCom member. she also very happy to participate in CCC ExCom and she have committed to be key person in guiding CCC to respond to the needs of CSOs especially CCC members and continue to be a good partner with government through improving both strategic and operational plan. Finally, she strongly commits to work closely with other ExCom members in order to ensure the quality of CCC interventions, and thanks so much for trust on her.
3. **Ms. Onn Sokny, Executive Director of Epic Art:** She would like to have great respect to excellencies and all participants. She is also a new member of CCC ExCom which started in 2020. She has strong commitment to work with other ExCom members to improve the quality of CCC services in order to respond to needs of CSOs through sharing her skills and experiences, especially to integrate the disability issues into the CSOs strategic plan and interventions.
4. **Mr. Choub Sok Chamreun, Executive Director of KHANA:** First please accept his honorable respect to excellencies, ladies and gentlemen in this meeting. He briefly providing the background as he used to provide a short remark as treasurer of CCC ExCom. He has become a CCC ExCom since Mr. Saroeun's term was an executive director. This year is his second term and he has continued his commitment to support to CCC to keep the qualities of CCC works especially the inclusive partnership with CSOs, Development Partners and the government. Besides, he will ensure that CCC is an important partner with government and other development agencies and especially CCC members in contribute to develop country through sustainable and democratic development in Cambodia.
5. **Mr. Hong Reaksmeay, Country Director of ActionAid Cambodia (AAC):** He is a Chair of ExCom, he would like to thank to excellencies and all of guests who presented in this meeting. On behalf of himself and ActionAid Cambodia, he has contributed to CCC's governance works and this work also give back to AAC to ensure civic space for CSOs. Thus, his participation as CCC ExCom provided much benefits to ACC to fulfill ACC's mission. Besides, the ExCom have been guiding to CCC to improve the services quality in order to build capacity to CSOs especially CCC members and ensure good enabling environment for CSOs to implement activities both national and local levels. At the end, he commits to work with other ExCom members to ensure relevant of CCC and financial sustainability.
6. **Ms. Sandra Veloso, Regional Director Asia of American Friends Service Committee (AFSC):** she would like to have great respect to excellencies, CCC members and CCC staffs. She is very happy to become a member of CCC ExCom and she would like to say that CCC has long history and crucial works in Cambodia and her role is only to support and hear the wisdom from the long experiences and expertise of CCC. She is very please to do what she can do for CCC strategy, the works and the partnership for all CCC members.

#### **B. Remarks from Former CCC Executive Director (Mr. Soeung Saroeun)**

He provides his honorable respect, and say very good morning in respected to H.E. Ngan Chamroeun, Secretary of State of Ministry of Interior and Head of NCDD. Mr. Hong Reakmeay, Chairperson of CCC Executive Committee and Country Director of Action Aid. Ms. Sin Putheary, the new CCC Executive Director. Respected CCC members, and partners, Colleagues and friends, Ladies, and gentlemen.

Greetings from Siem Reap, the land of Wonder and Global Heritage!

It is his great honor and pleasure to be in this virtual AGM to celebrate 31<sup>st</sup> Anniversary of CCC. He thanks the Cooperation Committee for Cambodia (CCC) for having him time in the very important event, which is celebrated under the Theme **“Civil Society Collaborations for Democratic Development in Cambodia”**. In this fantastic occasion, he would like to share some of his excited and interesting stories/reflections as follow:

First, it is about me who served CCC and civil society almost two decades, since 9 August 2004, he had opportunities to hold at least six different positions. Although Cambodia has been recognized as the natural and cultural richness county in the world, but it has gone through some painful, darkness, war-torn, fragile, and distrust society. Since its inception as of 31<sup>st</sup> year anniversary today, CCC has been playing critical roles as the governance champion, coordinator and advocate for good governance, enabling environment, and sustainability of civil society in order to participate with the government of Cambodia and other stakeholders, especially Cambodian citizens to reconcile, rehabilitate, reconstruct, rebuild trust, and create a dynamic ecosystem of the society in responding to democratic and development challenges in Cambodia.

His predecessors, colleagues and himself strongly believe in and practice multi-stakeholder initiative/engagement. Government, development partners, civil society, private sector, and individuals have their own ecosystem, values, resources, and others which can be synergized, synchronized, and co-created in order to serve our beloved constituencies (whom are Cambodians, the poor, poorest, children, women, people with disabilities and other marginalized groups) and to achieve more, bigger Results/Outcomes and Greater Impacts, and Sustainability.

No working approach is the best, but CCC has adhered and genuinely applied four interconnected approaches: a) members center, b) rights-based approaches, c) people oriented with result-based approach, and d) Do No Harm. During his time, these foundations have been deeply rooted and anchored. CCC become a longest and largest membership-based organization with nearly 200 domestic and foreign organizations as it members, and has its strong networks from grassroots to global level, within different forms of the civil society sector and across sectors such as with the Royal Government of Cambodia, Development Partners – bilateral, and multilateral-intergovernmental organization, and private sector. CCC has become a co-creator of Sustainable Development Goals, and Cambodian CSDGs, and a key contributor to national legal frameworks, policies, and sub-national policies and plan such as LANGO, Taxation Law, National Strategic Development Plan, National Program for Democratic Development, ISAF just name a few. Become a champion in good governance, fostering enabling environment, and sustainability of the sector.

Second, he would like to share his analysis on development trends for civil society. This new decade of 2021 is very challenging for civil society since several unfinished business needs to address plus many new emerging issues. Political climate, COVID-19, resource constraints, climate change, and technologies and innovation challenges are required all of us not to do our “Business as Usual”. We have to be resilience, to be ahead of the issues, we must be “Together”. Together in all circumstance, in all corners – we can be the Co-creators, co-resources, co-implementers, and co-impacts. Remember Nothing about Us without Us, Power is in You and Leadership is in YOU.

Third, it is about him who has a dream to have the successor as strategic, talent, dynamic, linchpins and savvy, and more important female leader to navigate this big ship of civil society with heavy

loaded priorities. He thank to Ms. Sin Putheary for accepting this challenging position. He strongly belief that she will be the Exceptional Leader, make a different and we all will support her. He would like to have humble request and invite all as our strategic and long-lasting partnership such the respective government of Cambodia, development partners, civil society, private and individuals provide the continuous support to her and CCC, and in return we all will enjoy our development processes and results toward “A Sustainable and Democratic Development for Cambodia”

Before ending the reflections, he hands over the task to new ED and express grateful and thankful to the following: Deep thanks to beloved family, especially his parents, wife and children, brothers and sisters for their support. His big thanks to CCC ExCom, members, colleagues, civil society friends and colleagues, government, development partners for supporting during his time as an Executive Director of CCC. Last but not least, he would like to inform that he is leaving and wherever he goes, and whatever he do is for our beloved society, Cambodia, and the planet we live together.

### **C. Remark from New CCC Executive Director**

The first of all Ms. Sin Putheary, a new Executive Director has thanked to Mr. **Soeung Saroeun** a former CCC Executive Director which summary and reflection of CCC achievement in the past especially in his leadership. Moreover, she remarked that, although he leaved CCC but we still have connection which this word is one among of 3C (CCC) it is playing as important approach for the sustainability of CCC and CSOs. She has nontensioned that, in the current context is different from the last three years due to impact of Covid-19 outbreak while reflection the past from the first generation to currently, the leaders of CCC is very flexible to respond to the real situations and need of CCC members and CSOs which can lead CCC continues its vision until now with 31<sup>st</sup> years for operating its strategies.

Besides, she has mentioned about her commitment that, she continues to lead CCC for enabling environment for CSOs as it is very important to ensure the inclusive partnership and all voices of stakeholders, beneficiaries and to have included in development process to respond to development issues in Cambodia in order to achieve CCC 2030 vision (Sustainable and democratic development for Cambodia). Again, she would like to say thank you so much for CCC ExCom, CCC members, development partners and stakeholders whose always support to CCC.

## **3.4. Key Snapshots: 2020 Key Achievements and Finance, and New Vision 2030 and its 2021 Operational Plan and Budget**

### **3.4.1: Video on CCC Annual Key Achievements and financial statement in 2020**

This session is facilitated by Mr. Chan Pheakdey, a Head of Operation and Member Development of CCC who will deliver the key achievement in 2020 and the detail can be seen in the Video Clip as in the link: <https://drive.google.com/file/d/11d4H493unTQtgwHBNoJIsP1oasLrFXqT/view?usp=sharing>

### **3.4.2: Short Presentation and Video on Key Vision 2030 and its Operational Plan and Budget Plan for 2021**

This session is facilitated by Mr. Nong NeatNorak, Head of Communication and Business Development of CCC, and the detail can be seen in the link for CCC Key Vision 2030 and other operational and budgeting plan: <https://drive.google.com/file/d/1eCcj7bNKfTpT2nk9AEfkKGlo5O13x3rU/view?usp=sharing>

### 3.5. Plenary Discussion: Collaboration among CSOs and Partners at the Strategic Level, and how to achieve common vision under COVID-19.

Discussion Lead	Discussants
<ul style="list-style-type: none"> <li>▪ <b>Mr. Choub Sok Chamreun</b>, CCC ExCom and Executive Direct of KHANA</li> </ul>	<b>Mr. Khorl Yuthly</b> , Deputy Director of Policy Analysis and Development Division, NCDDs of Mol
	<b>Ms. Nadia Ottiger</b> , Deputy Director of Cooperation-Development Counselor, Swiss Agency for Development and Cooperation
	<b>Ms. Chikako Kodama</b> , Governance Chief Technical Advisor-UNDP
	<b>Ms. Eng Chandy</b> , Deputy Executive Director of GADC

The discussion is focusing on three main questions including:

1. What are the collaboration efforts and common vision at strategic level (vision, roles and efforts)?
2. What are the strengths of each network and their contribution to achieve those common goals?
3. How do CSOs inclusively work together, i.e. under MSP and the situation of COVID-19?

**Key Inputs from Discussion lead:** On behalf of ExCom, he would like to express his high appreciation to the achievement of CCC and CSOs. If we said about CCC, we said about CSOs and NGO members. CCC also a member at the regional and global level such as CIVICUS, Forus, AND, etc. At the national level, CCC participate in the TWG (D&D, CSDG, NSDP, Gov't and CSO of Tax, partner of Provincial NGO Networks.

Then he opens the floor for discussion to other panel speakers in response to the relevant key above questions.

#### Key discussion from Discussants:

**A. Mr. Khorl Yuthly**, Deputy Director of Policy Analysis and Development Division, NCDDs of Mol. At the start, he would like to congratulation to achievement of CCC and CSOs in Cambodia. The 1<sup>st</sup> National program 2011-2014, 2015-2017: strengthening local administration and delegate function from national to local administration. The 2<sup>nd</sup> national program 2021-2030: 5 compositions, the partnership strengthening between gov't, DP, PS and CSO in the 5<sup>th</sup> compositions, public service delivery and local administration including: List the businessman at the sub-national level, Match demand-side and supply-side, Public services to vulnerable people, and Request full participation from CSO in the consultative workshop on the 2<sup>nd</sup> national program and increase understanding of citizens for better quality service delivery.

Previously, the work of CSO in separately and alone, but now CSO work in the same vision and effective work by the coordination of CCC and later he elaborates some more ideas how to promote partnership and collaboration.

**B. Ms. Nadia Ottiger**, Deputy Director of Cooperation-Development Counselor, Swiss Agency for Development and Cooperation: 31<sup>st</sup> year of CCC is very long in Cambodia. CSOs play a key roles Cambodian society. International strategy 2021-2024: promote peace, rule of laws, social inclusion, advocacy.

Support the country by promote the freedom of expression, the meeting is very relevant to the strategy of the SDC. CSOs in Cambodia (FNGO, DNGO and CBO), solution from bottom to the top is also challenges from the rural area and urban area. Sustainable natural resource: joint achieve the common goal, it needs the contribution and participation from the community, citizen, etc. Big

diversity of the society and different, capacity of NGO (small) should be strengthened. Small NGOs challenges to the resource mobilization.

We need to flexible and adjust our intervention to achieve our goal, so we need to joint hand among CSOs and partnership because the goal still about poverty reduction and democratic for sustainable development.

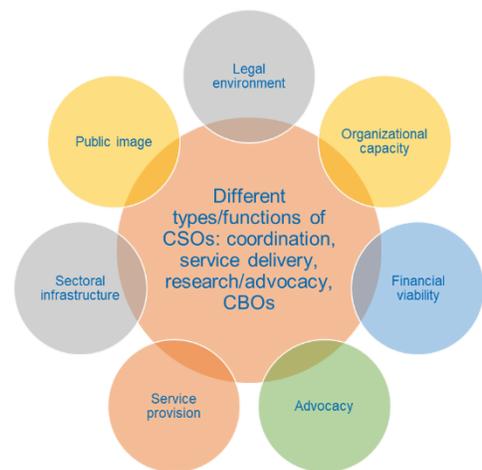
**C. Ms. Chikako Kodama**, Governance Chief Technical Advisor-UNDP. The Strategic Framework: UN Cambodia framework for the immediate socio-economic response to Covid-19.

### 1. Disability Right Program:

- Ministry of Social Affairs Veterans and Youth Rehabilitation (MoSVY)
- Disability Action Council (DAC)
- Cambodian Disabled People’s Organization (CDPO)
- Disabled People’s Organization (DPOs) network – 75 DPOs across the country

### 2. Civic Engagement Project:

- Civic Engagement Mechanisms
  - Government-NGO Consultative Meeting
  - Provincial Partnership Dialogue
  - Geographical targets: Phnom Penh, Kampong Cham, Kampot, Ratanakiri and Siem Reap



### 3. Project design thinking

- Inspiration:
  - Positive deviance: Finding local solutions on civic engagement
  - Interviewed local CSOs and identify successful behaviors and strategies at the different levels
- Ideation: Co-design prototypes of dialogue mechanisms with ‘users’ which focus on:
  - **Innovation Learning:** 1). Innovation learning for Local administration, 2). Innovation workshops, 3). Webinars and Bootcamps.
  - **Prototyping:** 1). Co-design challenge and 2). Mentors
  - **Testing:** Grants/Prizes

### 4. Civil Society Ecosystem

**D. Ms. Eng Chandy**, Deputy Executive Director of GADC

- CCC and GADC are the same to work in order to get equally and democratic.
- Gender equality is crucial in the context of covid-19, but now become bigger gap of the gender equality in the covid-19 context (domestic violence rate increase, poverty, democratic).
- KCN, PVG, PST and KSP (Oral): eliminate the violence on women and girl by collecting inputs from the local and community level to inputs and advocate in the national policy and NGO CEDAW, Asian people forum, CEDAW committee, Beijing treaty, generation equality.
- Acceleration plan is able to push the gender equality.
- Working with Men network at the sub-national level.
- Mainstreaming gender policy in the NGO and

- Integrate gender concept in the research process and finding that will conduct by CCC in the future.

**Summary from discussion lead:**

- Partnership is crucial in development and democratic
- Gender quality needs to be integrated for better development
- CSO and Network with the diversity and skills (Provincial NGO Network and CBO) to give support to the vulnerable people at the community
- Roles need to be changed in the world development when the development context change.

### **3.6. Wrap up and Closing Remarks**

At the end of the event, Ms. Sandra Veloso, CCC ExCom and Country Director of AFSC, provided a short wrap up and closing remarks to the meeting by giving sincerely thanks so much to excellencies, ladies, gentlemen, all speakers and CCC members. She really appreciated for taking part to be here. CCC history have been long working in collaboration with government, CSOs by engaging CSOs to have dialogued with government, development partners about the critical development issues in Cambodia. Moreover, we are looking forward to continues this collaboration and partnership with all of stakeholders and wishing all participants have good health, prosperity and happiness.

Annex: Agenda of the meeting		
Time	Topics	Resource Persons
8:00 – 8:30	Access to online meeting and networking	Organizers and all participants
8:30 – 8:40	Introduction to the meeting and national anthem	MC: Ms. Chan Somaly, CCC
8:40 - 8:50	Blessing Dance ( <i>remote performance and music</i> )	BSDA, CCC Member
8:50 – 9:20	<ul style="list-style-type: none"> <li>▪ Welcome Remarks</li> <li>▪ Key Opening Remarks by Government Partner</li> </ul>	<ul style="list-style-type: none"> <li>▪ Mr. Hong Reaksmeay, Chair of CCC ExCom and Country Director of Action Aid Cambodia</li> <li>▪ H.E. Ngan Chamroeun, Head of NCDDs and Secretary of State of Mol.</li> </ul>
9:20 – 9:50	<b>Official Announcement: Incoming ExCom 2021-2022, and Appreciation of Outgoing ExCom &amp; ED</b> <ul style="list-style-type: none"> <li>▪ Key notes of outgoing ExCom and ED on key lesson learn in working with member organizations</li> <li>▪ Key notes of incoming EXCOM on commitment and working approach with membership organizations</li> </ul>	Ms. Sin Putheary, Executive Director of CCC
9:50 – 10:20	<b>Key Snapshots: 2020 Key Achievements and Finance, and New Vision 2030 and its 2021 Operational Plan and Budget</b> <ul style="list-style-type: none"> <li>▪ Video on CCC Annual Key Achievements and financial statement in 2020</li> <li>▪ Short Presentation and Video on Key Vision 2030 and its Operational Plan and Budget Plan for 2021</li> </ul> <b>Q&amp;A from participants</b>	<ul style="list-style-type: none"> <li>▪ Mr. Chan Pheakdey, Head of Operation and Member Development of CCC</li> <li>▪ Mr. Nong NeatNorak, Head of Communication and Business Development of CCC</li> </ul>
10:20 – 10:30	Break, entertainment and play video clips	All participants
10:30 - 11:45	<b>Plenary Discussion: Collaboration among CSOs and Partners at the Strategic Level, and how to achieve common vision under COVID-19.</b> <ul style="list-style-type: none"> <li>▪ <i>What are the collaboration effort and common vision at strategic level (vision, roles and efforts)?</i></li> <li>▪ <i>What are the strengths of each network and their contribution to achieve those common goals?</i></li> <li>▪ <i>How do CSOs inclusively work together, i.e. under MSP and the situation of COVID-19?</i></li> </ul> <p><b>Further comments and/or suggestions from provincial network at sub-national and CCC member participant</b></p> <p>The lead discussant will provide key statement on collaboration and partnership of CCC with different stakeholders. The potential and diversity approaches in promote collaboration and partnership to achieve common goals under the context of the discussion will be shared by speakers, and interacted during the session. Key common strategies could be mainstreamed and move forward.</p>	<ul style="list-style-type: none"> <li>▪ Lead discussion by Mr. Choub Sok Chamreun, CCC ExCom and Executive Direct of KHANA</li> <li>▪ Panelist: Key speakers from different CSO networks, DP and Government: <ul style="list-style-type: none"> <li>- Mr. Khorl Yuthly, Deputy Director of Policy Analysis and Development Division, NCDDs of Mol</li> <li>- Ms. Nadia Ottiger, Deputy Director of Cooperation-Development Counselor, Swiss Agency for Development and Cooperation</li> <li>- Ms. Chikako Kodama, Governance Chief Technical Advisor-UNDP</li> <li>- Ms. Eng Chandy, Deputy Executive Director of GADC</li> <li>- Mr. Yorth Bunny, Executive Director of NEP</li> </ul> </li> </ul>
11:45 - 12:00	Wrap up and Closing Remarks	Ms. Sandra Veloso, CCC ExCom and Country Director of AFSC

**Noted:** Organizers reserve the rights to alter the agenda depending on time constraint and availability of speakers. Some of pictures and key ideas will be quoted and shared in public through organizers' social media and website. <http://www.ccc-cambodia.org/en/resources/event-archives>  
[www.facebook.com/CCCSince1990](http://www.facebook.com/CCCSince1990) [www.youtube.com/CCCambodia](http://www.youtube.com/CCCambodia)