

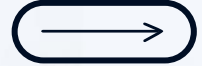
CSO ROADMAP 2025-2035

Based on 7 discussions with NGO leaders

Developed jointly based on discussions and recommendations from:

- INGO CD Forum on 6 March, 21 May
- CCC's AGM on 21 March, member's meeting on 21 May
- *EDs of the network-based NGOs on 10 June, 19 Aug*
- *EDs of youth-led and youth-serving NGOs on 15 Aug*
- Next: Development Partners, Boards of Network-based and interested NGOs

Review the of CSO Landscape review



Current Challenges

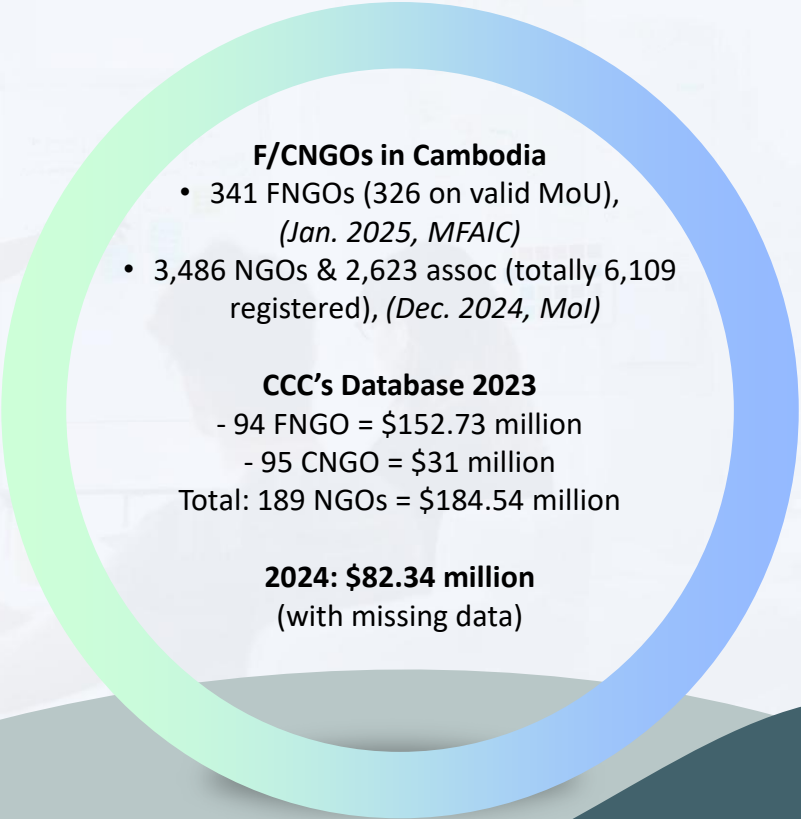
- Heavy reliance on donor funding with shrinking aid and rising competition
- Fragmented ecosystem with overlapping mandates and low collective impact
- Limited capacity for fundraising, policy influence, and adaptation
- Weak engagement with private sector and youth
- Regulatory constraints and shrinking civic space
- Lack of CSR/ESG mechanisms for local fundraising
- Pressure for localization amid compliance and control challenges

Emerging Opportunities

- Strong community roots and trust
- Growing potential of digital platforms for engagement and advocacy
- Local resource mobilization (CSR, private donations, community contributions)
- Multi-stakeholder platforms for coordination and shared learning
- Strategic mergers to enhance efficiency and impact

Key Risks

- Political restrictions and shrinking civic space
- Public trust issues and donor fatigue
- Complex tax and regulatory requirements for NGO operations and exit



3. CSO and NGO Landscape review

Development Aid Reductions 2025

Tracking Global Development Megatrends

United States of America

\$60 billion cut

90% cut in USAID aid contracts, halting global development and humanitarian programs.

United Kingdom

£06 billion cut

Aid reduced from 0.5% to 0.3% of GNI by 2027, the lowest in 25 years, to fund defense spending.

Netherlands

€300 million cut (2025)

Gradual cuts: €500M in 2026, reaching €2.4B by 2027, with funds redirected to domestic asylum seeker support.

France

\$01 billion cut

37% drop in foreign aid: from €5.7B in 2024 to €4.4B in 2025, after an €800M cut in 2024

Germany

€1,773 million cut

Germany faces €4.8B in aid cuts (2022–2025) due to budget constraints, including €937M (BMZ) and €836M (AA) slashed in 2025. A cut nearly €2B was also announced.

Switzerland

\$282 million cut

Switzerland will have less funding for international aid in 2025 after a CHF250M (\$282M) budget cut by the House, redirecting funds to the army.

Sweden

\$291 million cut per year

Foreign aid is being redirected to domestic needs, with ODA cut from US\$5.4B to US\$5.1B (2026–2028), reducing US\$291M annually.

Finland

25% Reduction (2024 to 2027)

Finland has announced significant reductions in its Official Development Assistance (ODA) budget by around 25% between 2024 and 2027.



Canada

CS\$1.3 billion cut

In 2023, foreign aid budget cut by 15% (C\$1.3B/ US\$945M). In Feb 2025, further cuts proposed to fund military base.

Belgium

25% cut over 5 years

Belgium will slash its foreign aid by 25% over five years under a new coalition deal finalized in Jan 2025

Italy

€0.2 billion cut

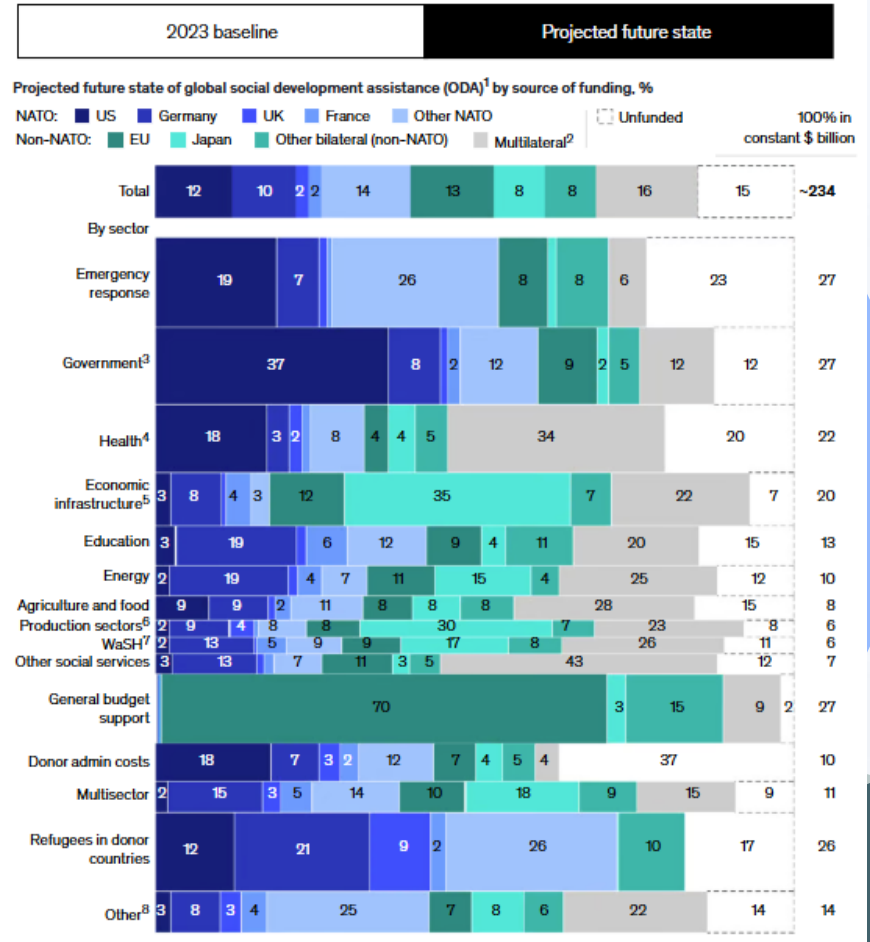
The 2024 budget allocation was €6.5 billion, which has been reduced to €6.3 billion in 2025.

European Union (EU)

€02 billion cut proposed

The EU plans a €2B aid cut (2025–2026), shifting focus from direct support to investment and trade.

The projected future state of global official development assistance differs depending on the source of funding.



Understand your impact and costing and chose your Business Model:

- 1 Business as Usual (BAU)
- 2 Philanthropic Initiatives
- 3 Social Enterprise
- 4 Advocacy/Monitoring Program
- 5 Technical Assistance Office
- 6 Merger or consortium with one system
- 7 Consolidate into Major NGOs



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Thank You



គណៈកម្មាធិការ
សហប្រតិបត្តិការដើម្បីកម្ពុជា
Cooperation Committee
for Cambodia
Comité de Coopération
Pour le Cambodge

ទស្សនវិស័យ : ការអភិវឌ្ឍន៍ប្រកបដោយនិរន្តរភាព និងប្រជាធិបតេយ្យនៅក្នុងប្រទេសកម្ពុជា
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